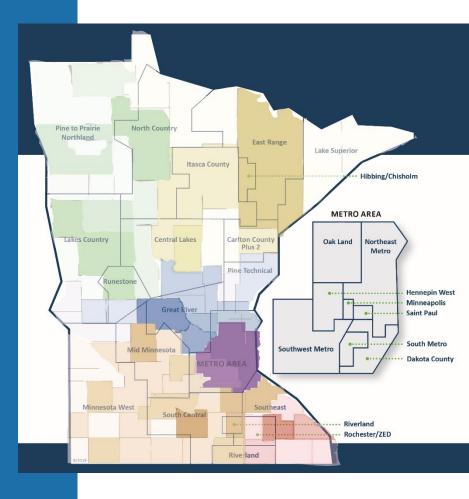
CAREER & TECHNICAL EDUCATION

Workforce Trends & Careers of Tomorrow



RealTime Talent Erin Olson, Director of Strategic Research October 2021



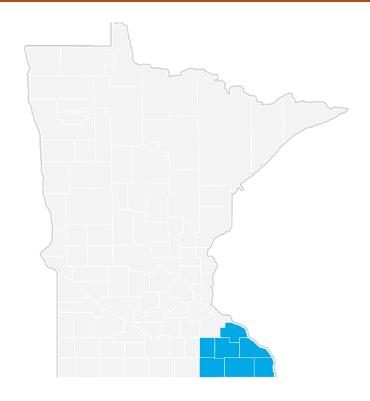
The contents of this publication were made possible through the Strengthening Career and Technical Education for the 21st Century Act (Perkins V) federal grant from the United States Department of Education administered through Minnesota State Colleges and Universities. Who's in the Virtual "Room"

In the chat field, please share your name, your role, and the organization that you represent.

CAREER & TECHNICAL EDUCATION BEYOND 2020

Workforce Trends & Careers of Tomorrow

Southeast Minnesota

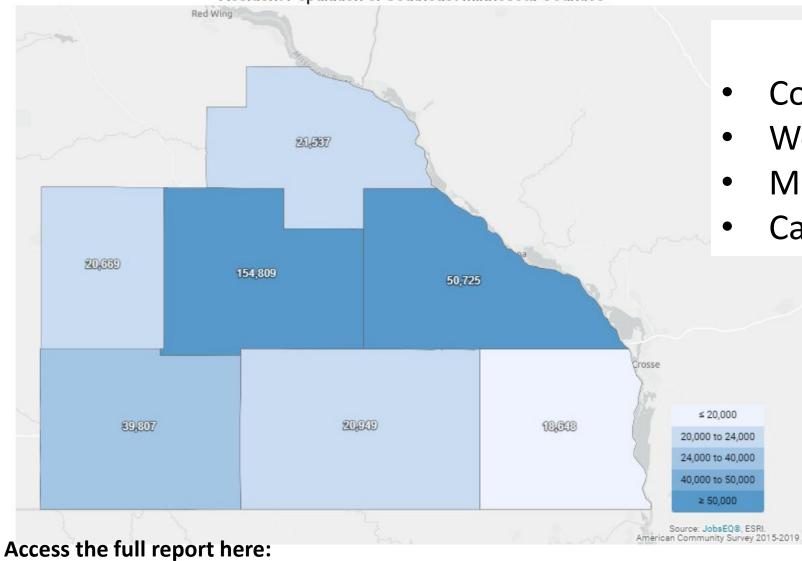


RealTime Talent Erin Olson, Director of Strategic Research October 2021



Overview

Resident Population of Southeast Minnesota Counties



Southeast Minnesota

- Community Profile
- Workforce Forecast
- Mid-Term Occupational Impacts
- Career Field Insights



http://www.realtimetalent.org

Population Race, All Ages

Southeast Minnesota



White American Indian or Alaska Native Asian Native Hawaiian or Other Pacific Islander Two or More Races

Black or African American

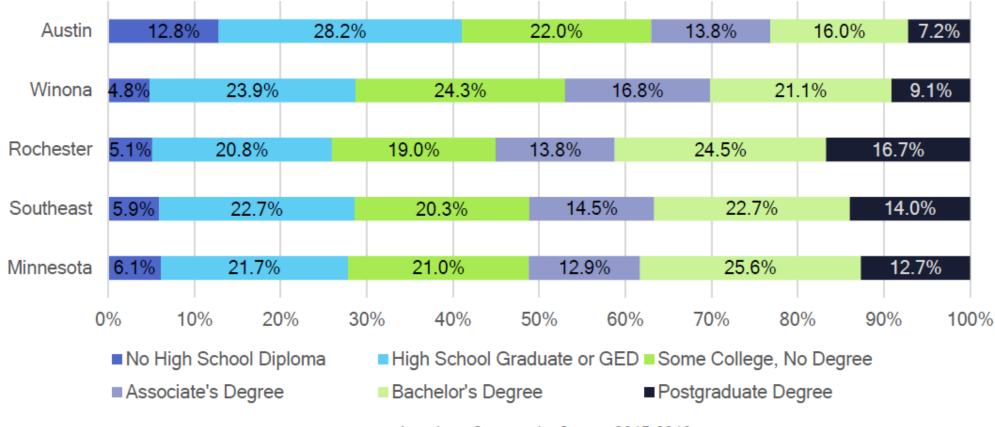
Some Other Race

American Community Survey 2015-2019.



Educational Attainment, Age 25-64

Southeast Minnesota

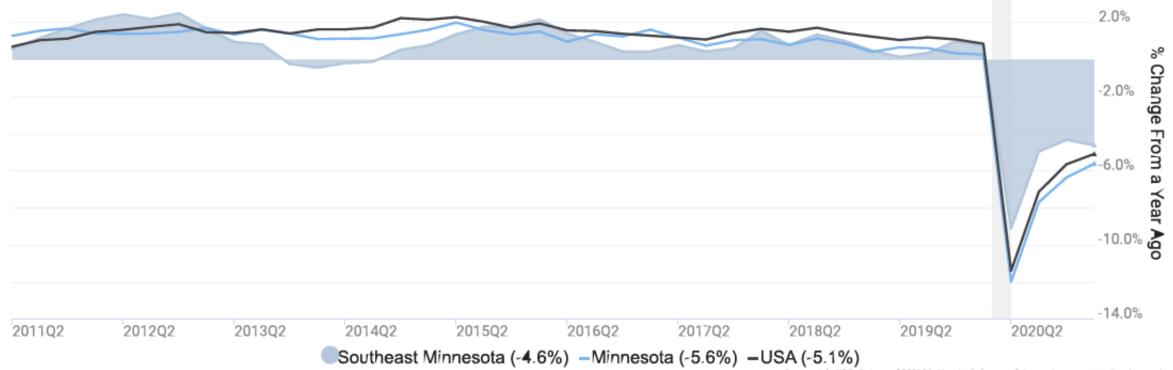


American Community Survey 2015-2019.



Southeast Minnesota

Employment for Southeast Minnesota

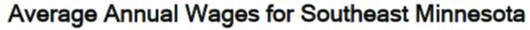


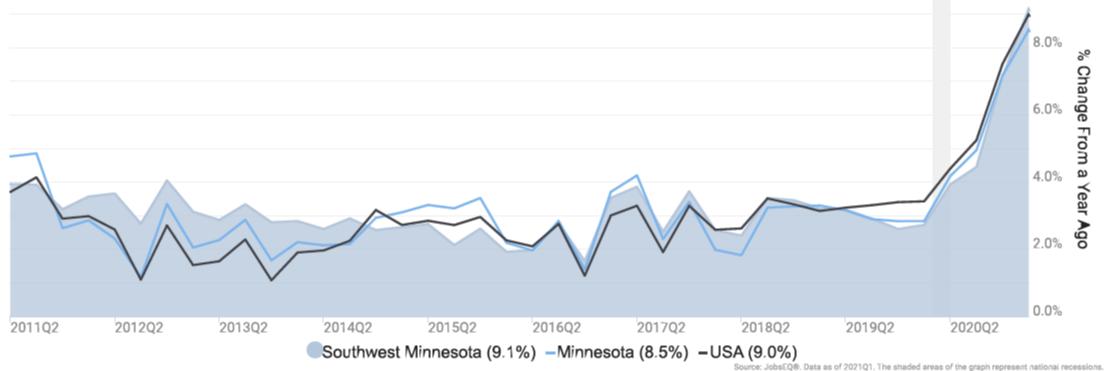
Source: JobsEQ®. Data as of 2021Q1. The shaded areas of the graph represent national recessions.

Employment data are derived from the Quarterly Census of Employment and Wages, provided by the Bureau of Labor Statistics and imputed where necessary. Data are updated through 2020Q4 with preliminary estimates updated to 2021Q1.



Southeast Minnesota

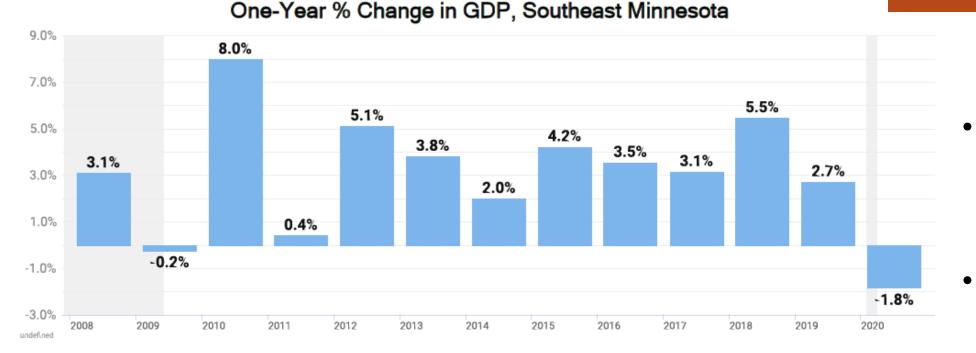




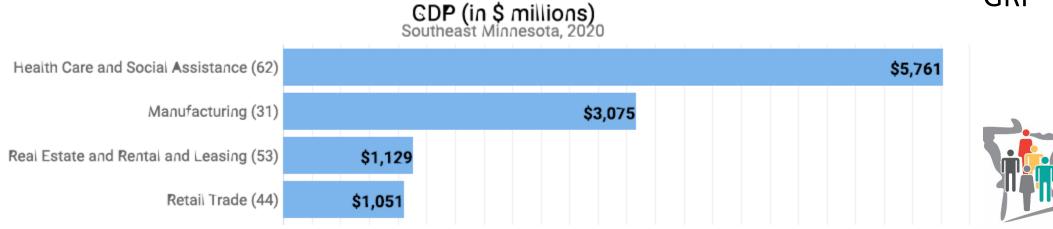
Annual average wages per worker data are derived from the Quarterly Census of Employment and Wages, provided by the Bureau of Labor Statistics and imputed where necessary. Data are updated through 2020Q4 with preliminary estimates updated to 2021Q1.



Southeast Minnesota



- Gross Regional Product (GRP) contracted -1.8%
- Healthcare
 contributes most to
 GRP





Workforce of Today & Tomorrow

Forecast

Southeast Minnesota

180,000 175,000 Empl (4Q Mov 170,000 Avg) 165,000 160,000 155,000 2016Q2 2017Q2 2024Q2 2018Q2 2019Q2 2020Q2 2021Q2 202202 2023Q2 2025Q2 - Historical - Baseline - COVID

5-Year Forecast Comparison in Southeast Minnesota



Polling Question

When you think about the current economic situation in your community, which of the following career fields do you feel has the most challenging or pressing workforce needs to be addressed right now? (select up to two)

- 1. Agriculture, Food, and Natural Resources
- 2. Arts, Communications, and Information Systems
- 3. Business, Management, and Administration
- 4. Engineering, Manufacturing, and Technology
- 5. Health Science Technology
- 6. Human Services

Polling Question

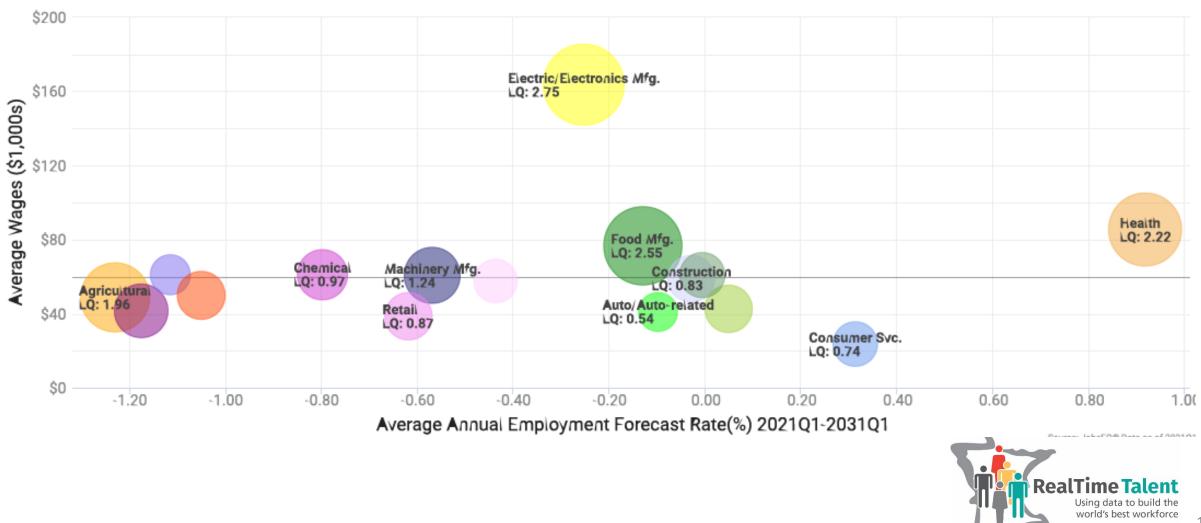
When you think about your local school, district, or consortium's programming, how well do you feel current program offerings address your community's most challenging or pressing workforce needs right now?

- 1. To a Great Extent
- 2. Somewhat
- 3. Very Little
- 4. Not at all
- 5. I do not know

Workforce of Today & Tomorrow *Forecast*

Southeast Minnesota

Industry Clusters for Southeast Minnesota as of 2021Q1



14

Mid-Term Occupational Impacts High Contact-Intensity Occupations

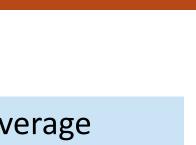
Diverging Mid-Term Impacts (greatest losses)

- Bartenders (-34.4%)
- Waiters and Waitresses (-31.8%)
- Transit and Intercity Bus Drivers (-36%)

Growth Among High Contact-Intensity Occupations

- Pharmacy Aides (+8.7%)
- Emergency Medical Technicians (+8.0%)
- Pharmacy Technicians (+7.7%)
- Veterinarians (+5.7%)

Average unemployment rate of **5.4%** across all high contact-intensity roles.



Southeast

Minnesota



Mid-Term Occupational Impacts Occupation Gaps

Average Annual Occupation Gaps (i.e. Talent Shortage), 2021Q1 through 2031Q1

52

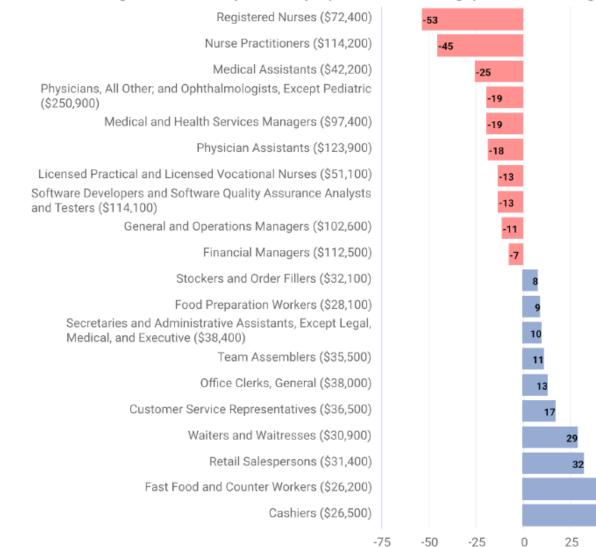
50

JohsEO® Data as of 202101 excent wares which are as

87

100

75



Southeast Minnesota

COVID-19 has accelerated talent surplus anticipated in lower-wage, lowereducation positions, particularly:

- high contact-intensity occupations and
- 2) positions that cannot be done remotely.



Emerging Career Paths

Southeast Minnesota

Top Emerging Occupations in Southeast Minnesota, March 1 – August 31, 2021

Compared to the same dates in 2020 (high-growth occupations by order of volume of postings)

- 1. Licensed Practical and Licensed Vocational Nurses (+249%)
- 2. Combined Food Preparation and Serving Workers (+78%)
- 3. Light Truck or Delivery Services Drivers (+291%)
- 4. Demonstrators and Product Promoters (+684%)
- 5. Surgical Technologists (+438%)

Top Sustaining Occupations in Southeast Minnesota September 2020 – 2021

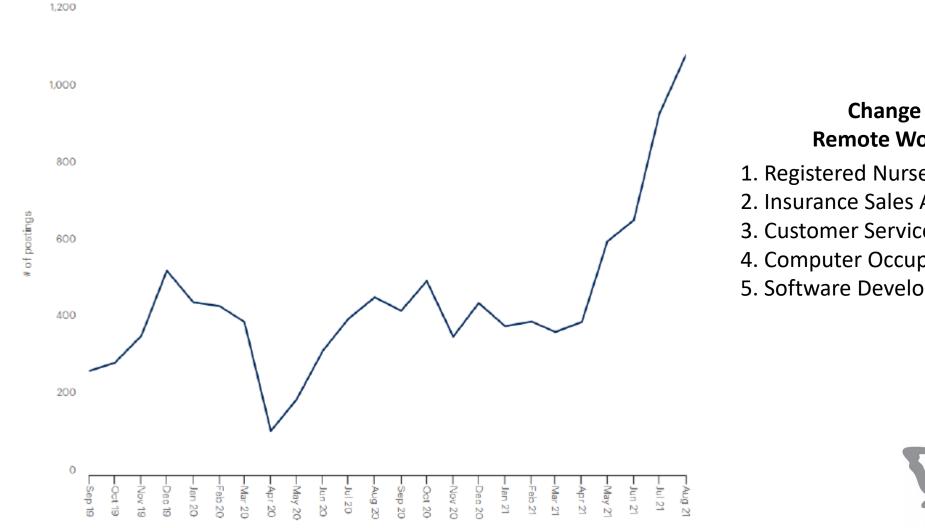
- 1. Registered Nurses (+55%)
- 2. Heavy and Tractor-Trailer Truck Drivers (+54%)
- 3. Laborers and Freight, Stock, and Material Movers (+93%)
- 4. Supervisors of Retail Service Workers (+30%)
- 5. Customer Service Representatives (+31%)



Emerging Career Paths

Trends in Remote Work Opportunities Advertised Online, Southeast Minnesota 2021Q1

Southeast Minnesota



Change in Volume of Remote Work Opportunities

Registered Nurses (+45%)
 Insurance Sales Agents (+100%)
 Customer Service Representatives (+148%)
 Computer Occupations, All Other (+186%)
 Software Developers (+316%)



Southeast Minnesota

13.9%

middle.

Shifting Opportunities

Baseline Worst-Case Scenario 10-Year Forecasts by Career Cluster, Southeast Minnesota 2021Q1 10 Year Forecast Growth Rate

Total Employment, Latest Available Data -4.0% 1.6% -7.1% -3.6% 1.6% Finance 0.6% 1.9% 10.0% 3.9% 3.3% 1.7% -5.1% -4.9% 1.4% -1.1%

Agriculture, Food & Natural Resources Architecture & Construction Arts, A/V Technology & Communications Business, Management & Administration Education & Training Government & Public Administration Health Science Hospitality & Tourism Human Services Information Technology Law, Public Safety, Corrections & Security Manufacturing Marketing, Sales & Service Science, Technology, Engineering & Mathematics

Transportation, Distribution & Logistics

Career Field Analysis

Target Occupations

High wage (above regional average)
High-skill (require some credential)
High-demand (2/4 indicators: under 3% unempl, higher
than average 5-year growth, total 5-year demand >50%
of current empl, high job posting volume)
*Often also high occupation gap and award gap

Gateway Occupations

Mid-wage (\$42,000 – regional average) Low-middle skills (HS diploma, some OJT) Sufficient demand (3-5% unemployment and/or high volumes of current opportunities)

Origin Occupations Low wage (<\$42,000/year) Low skill (no credential) Low demand (over 5% unemployment, low growth, low replacement demand, and/or low job postings)

Career Field Analysis

Occupation Characteristics for Consideration

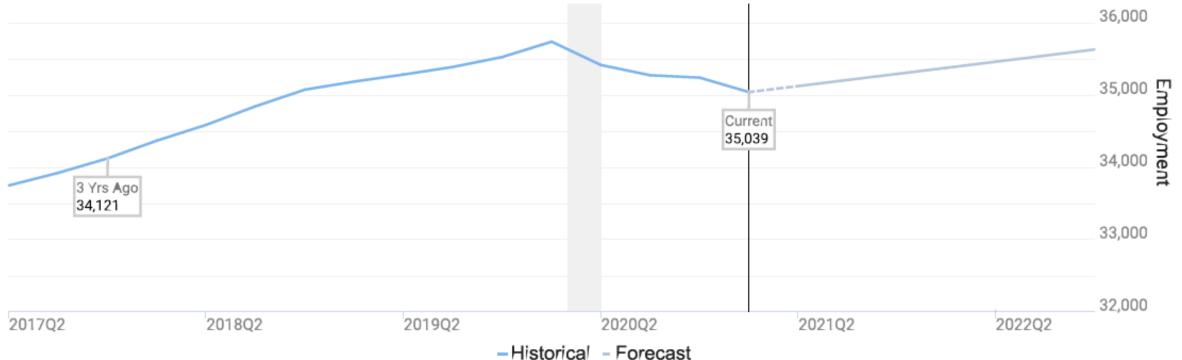
- High-Wage: Paying above the area mean wage
- High-Skill: Requiring some form of credential
- High-Demand: 2/4 of the following requirements met:
 - Low unemployment
 - High volume of job postings in the past 3 months
 - Forecasted growth outpaces average regional forecasted growth
 - Forecasted total demand equal to or greater than 50% of total current employment
- Occupation Gaps
- Award Gaps



Health Science Technology

Southeast Minnesota

Baseline Worst-Case Scenario 3-Year Forecast for Health Science Technology Careers, Southeast Minnesota 2021Q1

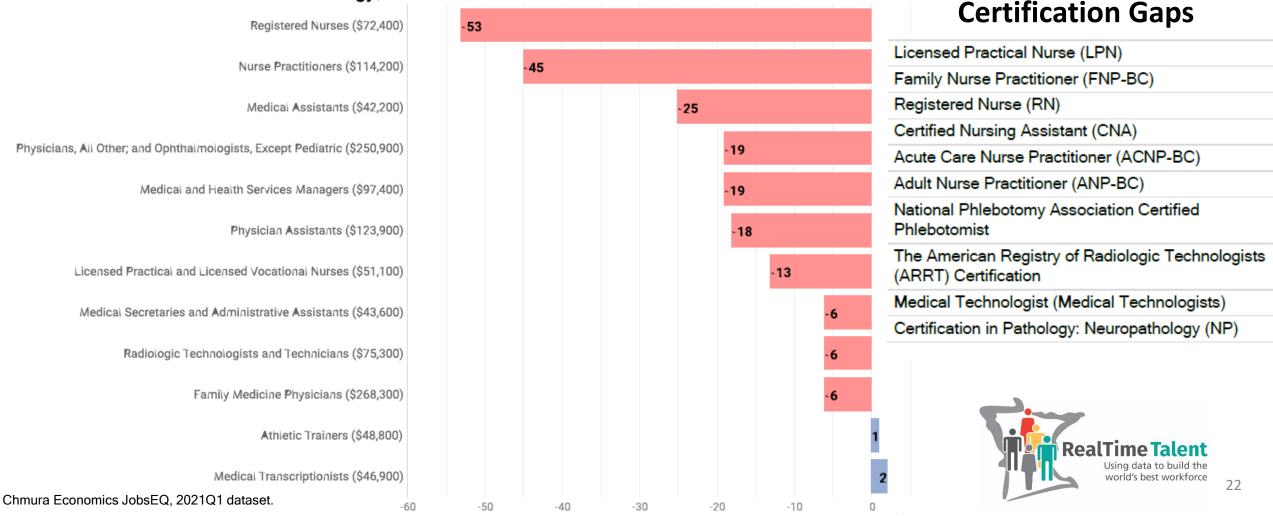




Health Science Technology

Southeast Minnesota

Annual Average Occupation Gaps (i.e. Talent Shortages) for the next 10 Years in Health Science Technology, Southeast Minnesota 2021Q1



Health Science Technology

Southeast MN, 2021Q1

Target Occupations (all HW, HD, HS) Registered Nurses (OG, AG) Nurse Practitioners (OG, AG) Medical and Health Services Managers (OG) Physical Assistants (OG, AG) Diagnostic Medical Sonographers (OG)

Gateway Occupations

Medical Assistants (HS, HD, OG, AG) Medical Secretaries and Administrative Assistants (OG, AG) Licensed Practical and Licensed Vocational Nurses (HS, OG) Medical Dosimetrists (HS, OG, AG) Dental Assistants (HS, HD)

Origin Occupations

Likely

Nursing Assistants (HS, OG, AG) Home Health Aides (HD) Pharmacy Technicians (OG) Phlebotomists (HS, OG) Opticians, Dispensing (OG, AG)

Aligned

Personal Care Aides Childcare Workers Secretaries Customer Service Reps Cooks

Health Science Technology

Southeast Minnesota

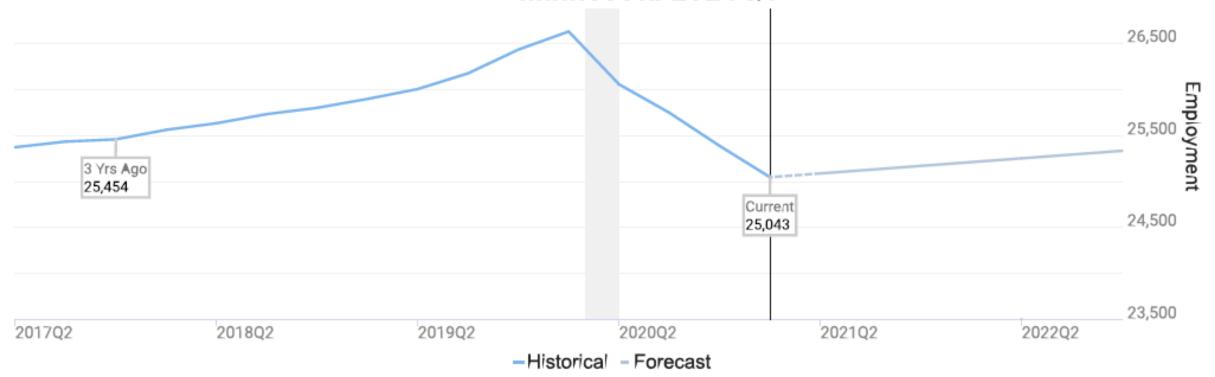
SOC	Occupation	2021Q1 Empl	Mean Ann Wages ²	High- Wage	High-Skill	High- Demand	OG	AG
29-1141	Registered Nurses	7,343	\$72,400	HW	HS	HD	OG	AG
29-1171	Nurse Practitioners	1,095	\$114,200	HW	HS	HD	OG	AG
11-9111	Medical and Health Services Managers	1,001	\$97,400	HW	HS	HD	OG	
29-1071	Physician Assistants	732	\$123,900	HW	HS	HD	OG	AG
29-2032	Diagnostic Medical Sonographers	251	\$86,900	HW	HS	HD	OG	
29-1126	Respiratory Therapists	238	\$69,000	HW	HS	HD	OG	
29-1127	Speech-Language Pathologists	179	\$64,600	HW	HS	HD	OG	AG
29-1131	Veterinarians	110	\$94,400	HW	HS	HD	OG	AG
29-1223	Psychiatrists	99	\$253,800	HW	HS	HD	OG	AG
29-1011	Chiropractors	82	\$80,000	HW	HS	HD		AG



Human Services

Southeast Minnesota

Baseline Worst-Case Scenario 3-Year Forecast for Human Services Careers, Southeast Minnesota 2021Q1





Southeast Minnesota

Human Services

Annual Average Occupation Gaps (i.e. Talent Shortages) for the next 10 Years in Human Services, Southeast Minnesota 2021Q1

Substance Abuse, Behavioral Disorder, and Mental Health Counselors (\$51,600					
Secondary School Teachers, Except Special and Career/Technical Education (\$62,300)					
Emergency Medical Technicians (\$42,100)					
Police and Sheriff's Patrol Officers (\$65,800)					
Child, Family, and School Social Workers (\$59,200)					
Social and Community Service Managers (\$78,100)					
First-Line Supervisors of Personal Service and Entertainment and Recreation Workers, Except Cambling Services					
(\$49,500) Court, Municipal, and License Clerks (\$48,300)					
Firefighters (\$33,900)					
Health Specialties Teachers, Postsecondary (\$118,100)					
Laundry and Dry-Cleaning Workers (\$28,400)					
Legal Secretaries and Administrative Assistants (\$51,800)					
Kindergarten Teachers, Except Special Education (\$58,800)					
Exercise Trainers and Group Fitness Instructors (\$43,900)					
Hairdressers, Hairstylists, and Cosmetologists (\$30,200)					
Security Guards (\$34,600)					
Residential Advisors (\$40,200)					
School Bus Monitors and Protective Service Workers, All Other (\$33,200)					
Lifeguards, Ski Patrol, and Other Recreational Protective Service Workers (\$24,700)					
Childcare Workers (\$25,700)					
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Human Services

Southeast MN, 2021Q1

Target Occupations (all HW, HD, HS, OG) Secondary School Teachers Child, Family, and School Social Workers Social and Community Service Managers K-12 Education Administrators Instructional Coordinators

Gateway Occupations

Emergency Medical Technicians (HS, OG, AG) Substance, Behavioral, and Mental Health Counselors (HS, HD, OG) Court, Municipal, and License Clerks (OG) Healthcare Social Workers (HS, HD, OG, AG) Correctional Officers and Jailers (AG)

Origin Occupations

Likely

Personal Care Aides (HD, AG) Teaching Assistants (HS, HD) Childcare Workers (HD, AG) Social and Human Service Assistants (HD) Preschool Teachers (HS, HD, OG)

Aligned

Home Health Aides Medical Assistants Waiters and Waitresses Cashiers Cooks

Human Services

Southeast Minnesota

Top Target Occupations in Human Services, Southeast Minnesota 2021Q1

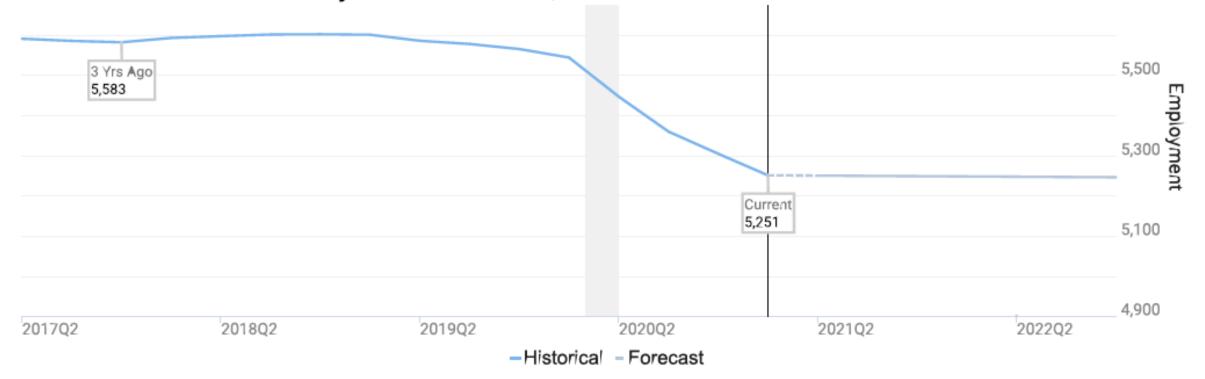
SOC	Occupation	2021Q1 Empl	Mean Ann Wages ²	High- Wage	High-Skill	High- Demand	OG	AG
25-2031	Secondary School Teachers, Except Special and Career/Technical Education	1,062	\$62,300	HW	HS	HD	OG	
21-1021	Child, Family, and School Social Workers	384	\$59,200	HW	HS	HD	OG	
11-9151	Social and Community Service Managers	238	\$78,100	HW	HS	HD	OG	
11-9032	Education Administrators, Kindergarten through Secondary	217	\$105,400	HW	HS	HD	OG	
25-9031	Instructional Coordinators	172	\$71,900	HW	HS	HD	OG	
25-2012	Kindergarten Teachers, Except Special Education	161	\$58,800	HW	HS	HD		
25-1071	Health Specialties Teachers, Postsecondary	157	\$118,100	HW	HS	HD	OG	
21-2021	Directors, Religious Activities and Education	143	\$63,700	HW	HS	HD		AG
21-1091	Health Education Specialists	129	\$63,900	HW	HS	HD		
25-4022	Librarians and Media Collections Specialists	121	\$60,000	HW	HS	HD	OG	



Arts, Communications, & Information Systems

Southeast Minnesota

Baseline Worst-Case Scenario 3-Year Forecast for Arts, Communications, and Information Systems Careers, Southeast Minnesota 2021Q1





Arts, Comm Information Southeast MN, 2021Q1	nunications, 8 n Systems	 Target Occupations (all HW, HD, HS) Computer Network Architects Writers & Authors Producers & Directors (OG) Information Security Analysts (OG) Commercial & Industrial Designers (AG) 				
	Telecommur Graphic Des Printing Pres	s ser Support Specialists (HS, AG) nications Line Installers & Repairers (HS, AG) gners (HS, AG) ss Operators (AG) Singers (HD, OG, AG)				
Origin Occupations	Likely Floral Designers Broadcast Announcers & Print Binding & Finishing Broadcast Technicians (HS Actors (HS, HD)					

Arts, Communications, & Information Systems

Southeast Minnesota

Top Target Occupations in Arts, Communications, and Information Systems, Southeast Minnesota 2021Q1

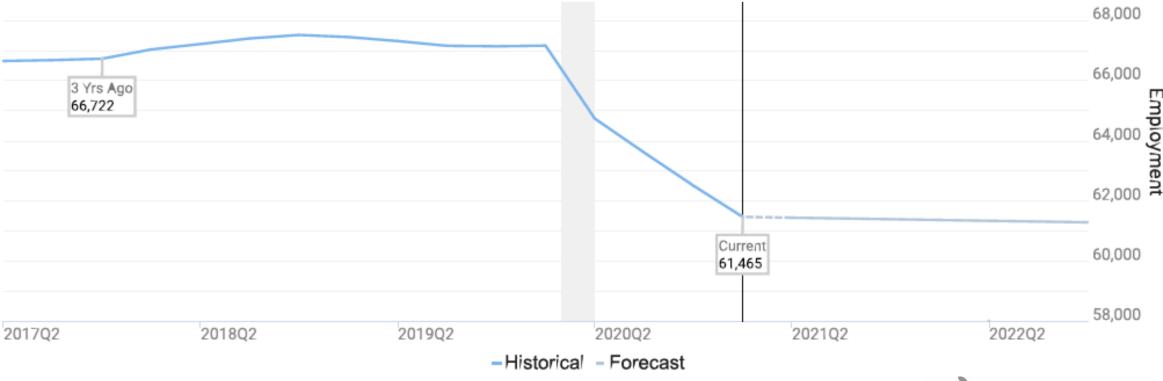
SOC	Occupation	2021Q1 Empl	Mean Ann Wages ²	High- Wage	High-Skill	High- Demand	OG	AG
15-1241	Computer Network Architects	111	\$113,000	HW	HS	HD		
27-3043	Writers and Authors	91	\$58,000	HW	HS	HD		
27-2012	Producers and Directors	87	\$58,400	HW	HS	HD	OG	
15-1212	Information Security Analysts	77	\$104,300	HW	HS	HD	OG	
27-1021	Commercial and Industrial Designers	41	\$71,300	HW	HS	HD		AG
27-1014	Special Effects Artists and Animators	32	\$60,800	HW	HS	HD		



Business, Management, & Administration

Southeast Minnesota

Baseline Worst-Case Scenario 3-Year Forecast for Business, Management, and Administration Careers, Southeast Minnesota 2021Q1





Business, Management, & Administration

Annual Average Occupation Gaps (i.e. Talent Shortages) for the next 10 Years in Business, Management, and Administration, Southeast Minnesota 2021Q1



Southeast Minnesota

Certified	Public Accountant (CPA)
	d Internal Auditor (CIA)
	Management Accountant (CMA)
	Professional in Human Resources (SPHR)
Profess	ional in Human Resources (PHR)
Comme	rcial Driver's License (CDL)
Basic Li	fe Support (BLS)
•	for Human Resource Management Certified ional (SHRM-CP)
Forklift (Certified
Charter	ed Financial Analyst (CFA)

29

20

32

52

60

40

87

10

80

Using data to build the world's best workforce

Business, Management, & Administration

Southeast MN, 2021Q1

Target Occupations (all HW, HD, HS, OG) General and Operations Managers Project Management Specialists Accountants and Auditors Financial Managers Sales Managers

Gateway Occupations Bookkeeping, Accounting, and Auditing Clerks (HS, AG) First-Line Supervisors of Retail Sales Workers Billing and Posting Clerks (OG) Sales Representatives and Services (HD, AG) Market Research Analysts (HS, HD, OG)

Origin Occupations

Likely

Cashiers Retail Salespersons (HD) Fast Food and Counter Workers (HD) Office Clerks, General (AG) Customer Service Representatives (AG)

Aligned

Personal Care Aides Eligibility Interviewers Childcare Workers Library Technicians

Business, Management, & Administration

Southeast Minnesota

Top Target Occupations in Business, Management, and Administration, Southeast Minnesota 2021Q1

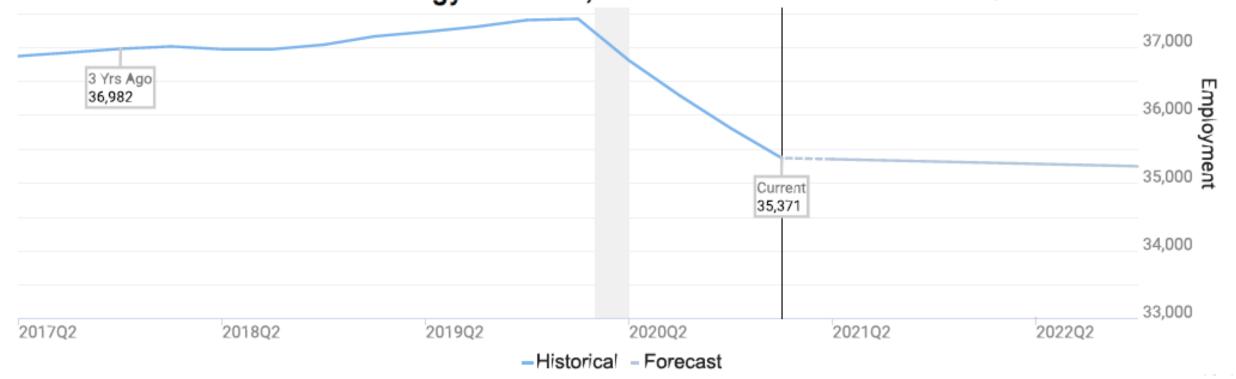
SOC	Occupation	2021Q1 Empl	Mean Ann Wages ²	High- Wage	High- Skill	High- Demand	OG	AG
11-1021	General and Operations Managers	1,930	\$102,600	HW	HS	HD	OG	
13-1198	Project Management Specialists and Business Operations Specialists, All Other	1,230	\$65,400	HW	HS	HD	OG	
13-2011	Accountants and Auditors	1,024	\$71,200	HW	HS	HD	OG	
11-3031	Financial Managers	539	\$112,500	HW	HS	HD	OG	
11-2022	Sales Managers	373	\$107,400	HW	HS	HD	OG	
13-2052	Personal Financial Advisors	121	\$129,800	HW	HS	HD	OG	
13-1022	Wholesale and Retail Buyers, Except Farm Products	90	\$62,300	HW	HS	HD		AG
15-2031	Operations Research Analysts	72	\$79,400	HW	HS	HD	OG	AG
41-9031	Sales Engineers	63	\$94,800	HW	HS	HD		
11-2033	Fundraising Managers	52	\$99,900	HW	HS	HD		



Engineering, Manufacturing, & Technology

Southeast Minnesota

Baseline Worst-Case Scenario 3-Year Forecast for Engineering, Manufacturing, and Technology Careers, Southeast Minnesota 2021Q1





Engineering, Manufacturing, & Technology

Southeast Minnesota

Annual Average Occupation Gaps (i.e. Talent Shortages) for the next 10 Years in Engineering, Manufacturing, and Technology, Southeast Minnesota 2021Q1



Certification Gaps

Class A Commercial Driver's License (CDL-A) Automotive Service Excellence (ASE) Certification Class B Commercial Driver's License (CDL-B) Certified Arborist Light Commercial Refrigeration Certification (NATE Certified) Project Management Professional (PMP) Certified Welder Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification Automobile Technician: Engine Repair (Test A1)	
Class B Commercial Driver's License (CDL-B) Certified Arborist Light Commercial Refrigeration Certification (NATE Certified) Project Management Professional (PMP) Certified Welder Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification	Class A Commercial Driver's License (CDL-A)
Certified Arborist Light Commercial Refrigeration Certification (NATE Certified) Project Management Professional (PMP) Certified Welder Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification	Automotive Service Excellence (ASE) Certification
Light Commercial Refrigeration Certification (NATE Certified) Project Management Professional (PMP) Certified Welder Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification	Class B Commercial Driver's License (CDL-B)
Project Management Professional (PMP) Certified Welder Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification	Certified Arborist
Certified Welder Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification	Light Commercial Refrigeration Certification (NATE Certified)
Certified Pesticide Applicator The National Institute for Metalworking Skills (NIMS) Certification	Project Management Professional (PMP)
The National Institute for Metalworking Skills (NIMS) Certification	Certified Welder
	Certified Pesticide Applicator
Automobile Technician: Engine Repair (Test A1)	The National Institute for Metalworking Skills (NIMS) Certification
	Automobile Technician: Engine Repair (Test A1)



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Engineering, Manufacturir Technology Southeast MN, 2021Q1	1g, &	Target Occupations (all HW, HD, HS) Industrial Engineers (OG, AG) Construction Managers (OG) Cost Estimators (AG) Logisticians Computer Hardware Engineers (AG)			
	Maintenance Carpenters (O Construction L	Gateway Occupations Heavy and Tractor-Trailer Truck Drivers (HS, OG) Maintenance and Repair Workers, General (HD, OG) Carpenters (OG) Construction Laborers Automotive Service Technicians (HS, AG)			
L 1 F L	ikely aborers and Freight, Stock eam Assemblers Passenger Vehicle Drivers (andscaping and Groundsk blaughterers and Meat Pac	HD) eeping Workers (HD)	Aligned Parking Lot Attendants Retail Sales Workers Stockers and Order Fillers Janitors and Cleaners Customer Service Reps		

Engineering, Manufacturing, & Technology

Southeast Minnesota

Top Target Occupations in Engineering, Manufacturing, and Technology, Southeast Minnesota

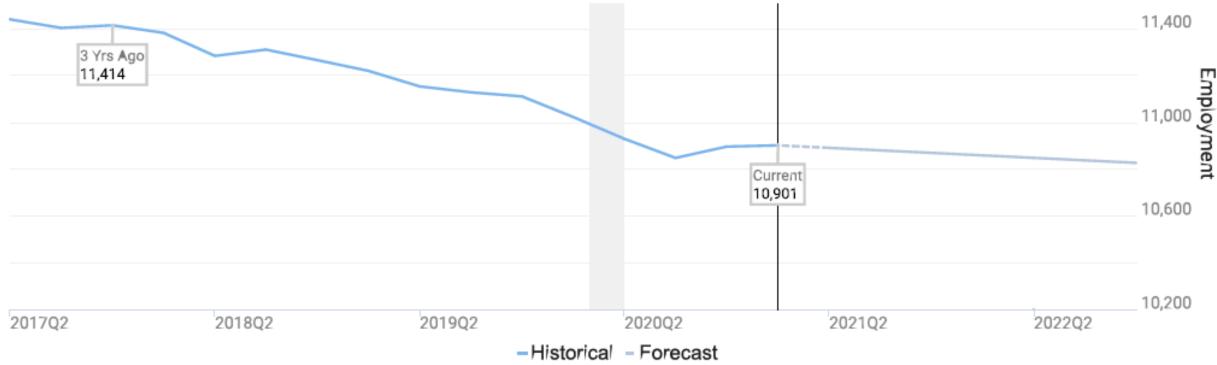
SOC	Occupation	2021Q1 Empl	Mean Ann Wages ²	High- Wage	High-Skill	High- Demand	OG	AG
17-2112	Industrial Engineers	473	\$78,100	HW	HS	HD	OG	AG
11-9021	Construction Managers	429	\$101,900	HW	HS	HD	OG	
13-1051	Cost Estimators	182	\$62,900	HW	HS	HD		AG
13-1081	Logisticians	147	\$64,900	HW	HS	HD		
17-2061	Computer Hardware Engineers	54	\$101,200	HW	HS	HD		AG
49-3011	Aircraft Mechanics and Service Technicians	42	\$67,000	HW	HS	HD		AG
5 1 -9162	Computer Numerically Controlled Tool Programmers	39	\$61,100	HW	HS	HD		



Agriculture, Food, & Natural Resources

Southeast Minnesota

Baseline Worst-Case Scenario 3-Year Forecast for Agriculture, Food, and Natural Resources Careers, Southeast Minnesota 2021Q1





Agriculture, Food, & Natural Resources

Southeast Minnesota





(\$57,800)

Certification Gaps Certified Pesticide Applicator Certified Arborist Registered Veterinary Technician (RVT) Light Commercial Refrigeration Certification (NATE Certified) Certified Professional Dog Trainer (CPDT) Laboratory Animal Technician (LAT) Class B Commercial Driver's License (CDL-B) EPA Universal Certification HAZMAT EPA Section 608 Certification (EPA 608) world's best workforce 41

3

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Agriculture, Food, & Natural Resources

Southeast MN, 2021Q1

Target Occupations (all HW, HD, HS) Veterinarians (OG, AG) Aircraft Mechanics & Service Technicians (AG) Biological Science Teachers Urban & Regional Planners (AG) Buyers & Purchasing Agents

	Telecommunications Equipment Installer Supervisors of Landscaping Workers (HD Telecommunications Line Installers & Re	Gateway Occupations HVAC Mechanics & Installers (HS, OG, AG) Telecommunications Equipment Installers (HS, AG) Supervisors of Landscaping Workers (HD, OG) Telecommunications Line Installers & Repairers Chemical Plant & System Operators (HD, AG)				
Origin Occupations	Likely Landscaping & Groundskeeping Workers (HD) Meat, Poultry, & Fish Cutters & Trimmers (HD) Farmworkers, Farm, Ranch, & Aquacultural Animals Food Batchmakers (HD) Farmworkers & Laborers, Crop, Nursery & Greenhous	Aligned Compliance Officers Laborers / Freight Movers Stockers and Order Fillers Cooks Cooks Customer Service Reps				

Agriculture, Food, & Natural Resources

Southeast Minnesota

Top Target Occupations in Agriculture, Food, and Natural Resources, Southeast Minnesota 2021Q1

SOC	Occupation	2021Q1 Empl	Mean Ann Wages ²	High- Wage	High-Skill	High-Demand	OG	AG
29-1131	Veterinarians	110	\$94,400	HW	HS	HD	OG	AG
49-3011	Aircraft Mechanics and Service Technicians	42	\$67,000	HW	HS	HD		AG
25-1042	Biological Science Teachers, Postsecondary	37	\$79,300	HW	HS	HD		
19-3051	Urban and Regional Planners	35	\$79,900	HW	HS	HD		AG



Summary and Discussion

What piece of the data surprised, inspired, validated, or challenged you?

From your perspective, what are the most important considerations in these data for Career and Technical Education programs?

What is one barrier that you can help remove for BIPOC students?

What additional information will you seek out next?

What changes or evaluations to your program will you prioritize next as a result of this data?

Thank you!

If you have questions about this report, please contact: Erin Olson, Director of Strategic Research, <u>erin@realtimetalentmn.org</u>



Appendix

