



November 20, 2019

To: Board of Trustees
Leadership Council

From: Devinder Malhotra, Chancellor

Re: Chancellor & System Office FY2020 Workplan

Enclosed is my FY2020 workplan. This document was developed over the past few months seeking input and feedback from trustees, presidents, and cabinet. This version has been updated since the initial September draft reflecting feedback from the Chancellor Review Committee:

- Expand on the foundational work and focus of Equity 2030 including deliverables, timeline, and milestones
- Link specific activities to the Equity 2030 strategic dimensions to reflect how system-level work contributes to our overarching goal

I have been intentional in naming this document the chancellor & system office workplan. The activities listed is where I am directly involved from a strategic perspective. However, it should be noted that document does not reflect the totality of the system office work. There are numerous activities that are operational in nature and are directly related to our work in providing leadership and oversight and direct support to our colleges and universities.

The workplan is predicated on three general principles:

1. Our agency is for our students, no matter where they are enrolled.
2. In order to achieve the goal established in Equity 2030, we must engage in partnerships: new partnerships with our colleges, universities, and the system office; new partnerships with our students, faculty, and staff; and new partnerships with the communities we serve both locally, regionally, and statewide.
3. The heterogeneity of our colleges and universities and our need to develop a shared understanding of what needs are best addressed collectively and what are best left to individual institutions. In addition, an expectation that colleges and universities will align their own strategic positioning to the shared embedded vision in the Equity 2030 goal.

I look forward to this work together and providing an update in spring 2020.