



Meeting Minutes October 19 – 20, 2021

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**Board of Trustees
Meeting Minutes
October 20, 2021**

A meeting of the Board of Trustees was held on October 20, 2021.

Trustees present: Jay Cowles, Chair; Rudy Rodriguez, Vice Chair; Asani Ajogun, Victor Ayemobuwa, Alex Cirillo, Dawn Erlandson, Jerry Janezich, Roger Moe, April Nishimura, Oballa Oballa, George Soule, Cheryl Tefer, and Michael Vekich

Trustees absent: Javier Morillo and Kathy Sheran

Staff present: Devinder Malhotra, Chancellor

The meeting materials for this meeting are available [here](#), starting on page 73. An audio recording of the meeting is available [here](#).

Chair Cowles called the meeting to order at 1:00 p.m.

Chancellor's Report, Devinder Malhotra

Chair Cowles, Vice Chair Rodriguez, and members of the board – this week our colleges and universities are completing the ninth week of the fall semester.

As our discussion has illustrated the past two days, the effects of COVID and our budget realities have been felt by each of our 37 colleges and universities. I, and the leadership of our colleges and universities, appreciate the counsel, your outreach and advocacy, and most importantly your support

As I have shared with this board, COVID remains a major concern and our collective response continues to be informed by our partners at MDH, MMB, OHE, and the CDC. The decisions that have been made over the past few months have not been without criticism on both sides of the argument. Whether it's concerns regarding masking, or vaccination requirements, we know that there are a variety of thoughts on the continuum. We take those concerns very seriously, but our decisions have been – and will continue to be – made based on the two priorities which have guided us throughout the pandemic: protecting the health and safety of our students, faculty, and staff, and supporting our students as they continue to progress towards their educational goals.

Last spring, we were hopeful to have the pandemic in the rearview mirror; however, with the continued rates of infections, we continue to deploy a variety of strategies to keep our campuses safe. Throughout the pandemic, we have not experienced a major outbreak on any of the 54 campuses of Minnesota State and that is due to the diligence and shared commitment by students, faculty, staff, and campus and system leadership.

Once the COVID vaccination were made available to the general public, we have been focused on educating and increasing awareness of the vaccine to both students, and faculty and staff.

For employees, the MMB Policy which requires employees to attest to vaccination or complete weekly testing has been in effect for just a little over a month. As of October 1, 2021, of the nearly 14,000 Minnesota State employees who are subject to the MMB Policy 91% have attested to their vaccination. Developing the infrastructure to executive this policy was not easy. I am appreciative of the many human resources staff across our system who have been responsible for the coordination and implementation, in a short timeframe, of this policy.

The requirement for certain segments of students to attest to vaccination or complete weekly testing is underway. Similar to the infrastructure needed for employees, our colleagues in student affairs have been working closely with their counterparts on campus. My thanks to the student affairs officers, registrars, residence life directors and others who are diligently implementing the needed processes and structures. We look forward to providing an update to the Board in November on our progress of increasing the vaccination rates of students on our campuses and the testing regimens deployed at campuses.

I would be remiss if I didn't also recognize the hard work of our Information Technology staff both at the system office and those on campus. The technology infrastructure needed to stand-up the employee attestation process was led by Minnesota State University, Mankato and the student technology was led by the system office ITS team.

As we continue to review and analyze the data a few observations by our team:

- We have many more faculty, students, and staff on campus this fall than last--a higher percentage of in-person courses, especially at the universities, more students living in campus housing and a much lower percentage of employees are teleworking.
- There are no restrictions on eating and drinking establishments and large group gatherings and events this fall. Last fall, there were limits in all of those settings.
- Testing volume is much higher (82% to be exact) this fall than last fall. So theoretically, our case reporting this fall should better reflect what's actually happening with case transmission than it was last fall. Even with that, our campus case reporting numbers are lower even on higher testing volume across

the state.

That is credit to the hard work of our campus leaders, faculty, staff, and students in following safety protocols.

Chair Cowles - It is Senate and House Capital Investment committee bonding tour season. In fact today, the House is visiting Minnesota West in Worthington and Minnesota State University, Mankato, and the Senate will be in the Southwest region of the state next week. We will continue to update the Board on the committee itineraries in the coming weeks and welcome you to attend any of these campus bonding visits if they fit your schedule.

I want to thank legislators and their staff for taking time to see first-hand Minnesota State's infrastructure needs. I also appreciate the campuses great work hosting the committees. Visiting our campuses, legislators are able to see how the bonding request you've put forward improves campus teaching and learning environments as well as student outcomes, and provides all Minnesotans with access to high quality, affordable educational programs that prepare our students to thrive.

I'd also like to extend my gratitude to Trustee Moe and Trustee Janezich for meeting with the committees, and to our facilities and government relations teams for their great work coordinating these visits and presidents and local campus advocacy teams for coordinating great presentations and tours.

In addition, on Monday, I along with Vice Chancellor Maki, Associate Vice Chancellor Yolitz, and Minneapolis College President Pierce, presented the board's capital bonding request to MMB Commissioner Showalter, his staff, and members from the Governor's team. This, along with the legislature's bonding tours are part of the process as we prepare for the upcoming session in late January 2022.

I also want to mention the work being done at the federal level. While much of the conversation is around President Biden's \$3.5 billion Build Back Better proposal, there is also movement on the appropriation bills. This year is the first time in more than a decade Congress is considering congressional directed spending, or "earmarks." In a few days you will receive a booklet that highlights the 22 project proposals that campuses submitted. Five of these projects have made it out of committee and will be part of negotiations.

I'd like to thank Trustee Erlandson for her leadership in helping guide Minnesota State through this process. Her advice and connections with the federal Minnesota delegation has been extremely helpful. I also want to thank the marketing and communications and government relations teams for their work in coordinating this process and putting together the packet you will be receiving shortly.

A few weeks ago, I had the honor to join the Minnesota State University Moorhead community to celebrate two great accomplishments:

First, the successful completion of the university's largest fundraising initiative: Vision 2020 which exceeded the original goal and ultimately raised \$59.1 million. My congratulations to President Blackhurst, the university and foundation leadership team and the countless alumni and donors for their contributions.

The university honored one such longstanding donor. In fact, one of our own – Trustee George Soule. Minnesota State University Moorhead honored Trustee Soule by recognizing his many contributions by renaming the American Indian Center to the George Soule American Indian Center which is designed to promote a sense of community among American Indian students. It also serves as a center of knowledge and understanding of traditional and contemporary American Indian culture.

On a personal note, I was touched by the remarks made by Trustee Soule and learning through his remarks, not only his personal connection to the university and how those experiences impacted his life but also his family connection. Trustee Soule's father worked at the university as a janitor, in the Comstock Memorial Union, the building where the center, named after Trustee Soule, now resides.

Trustee Soule's remarks were both humbling and inspiring as he recalled the transformative impact of the education he received at MSU Moorhead. His passion, commitment, and generosity has created transformative paths for our students. We heard a moving testimony in this regard from two recipients of the George Soule Scholarship.

An anchor for the local ABC station and a MSUM alum, I think said it best: Trustee Soule – "you set an amazing example for all of us Dragons past, present, and future."

I couldn't agree more. Thank you Trustee Soule for your ongoing engagement and support of Minnesota State University Moorhead and its students.

Chair's Report, Jay Cowles

I'd like to take a moment to thank trustees for their preparation for and participation in a successful board retreat last month. I was thrilled to have the opportunity to see trustees in person for board training on the first day of retreat – it made me even more eager for the return to in-person meetings! On that topic, I also want to share that the board will remain in virtual meeting mode for November meetings, under Minnesota State Statute 13D.021 which allows us to determine in-person meetings are not prudent due to health pandemic. We will reassess the mode for meeting in the new calendar year...I certainly hope we will be able to return to in-person meetings soon.

I also want to acknowledge and congratulate Trustee Dawn Erlandson who was honored

at the annual Leadership Congress for the Association for Community College Trustees (also known as ACCT), which was held in San Diego last week. Trustee Erlandson served as the Chair of the Board of Directors for ACCT in 2019-2020 and served as Immediate Past Chair over the last year. The pandemic prevented the annual Leadership Congress from convening in-person in 2020 which meant that the traditional celebration for the outgoing board chair was delayed until this year's Congress. I'm pleased that there was an opportunity for Trustee Erlandson to be celebrated and thanked for her service on the board of ACCT and want to add my voice to those sentiments. I am thankful for her service to Minnesota State, to ACCT, and look forward to her continued contributions to both organizations.

Consent Agenda

Chair Cowles asked if anyone wanted to remove an item from the Consent Agenda.

Chair Vekich made the motion to approve the consent agenda as amended and Trustee Cirillo seconded. A roll call vote was conducted. The vote was as follows:

Trustee Ajogun	Absent
Trustee Ayemobuwa	Yes
Trustee Cirillo	Yes
Trustee Cowles	Yes
Trustee Erlandson	Absent
Trustee Janezich	Yes
Trustee Moe	Yes
Trustee Morillo	Absent
Trustee Nishimura	Yes
Trustee Oballa	Absent
Trustee Rodriguez	Yes
Trustee Sheran	Absent
Trustee Soule	Yes
Trustee Tefer	Yes
Trustee Vekich	Yes

The board voted to approve the consent agenda as follows:

- 1. Minutes of the Special Board of Trustees Meeting, June 30, 2021**
- 2. Surplus Property Designation, Dakota County Technical College**

Board Standing Committee Reports

The board received reports from June meetings of the following committees:

- Committee of the Whole, Jay Cowles, Chair
- Academic and Student Affairs Committee, Cheryl Tefer, Chair
- Diversity, Equity, and Inclusion Committee, Rudy Rodriguez, Chair
- Finance Committee, Roger Moe, Chair

- Workforce and Organizational Effectiveness Committee, Michael Vekich, Chair
- Joint Meeting: Academic and Student Affairs and Diversity, Equity, and Inclusion Committees, Cheryl Tefer and Rudy Rodriguez, Co-chairs

Student Associations and Bargaining Units

Student associations and bargaining units were invited to submit written remarks and were given the opportunity to address the board in person. Written remarks were provided by Students United and have been posted to the board website.

In person remarks were provided by LeadMN President Axel Kylander; Students United State Chair Emma Zellmer and Treasure Pierre Young; Inter Faculty Organization President Brent Jeffers; and Minnesota State College Faculty President Matt Williams.

Trustee Reports

Additional reports were heard from Trustee Moe.

The next board meetings are scheduled for November 16-17, 2021.

Adjournment

Chair Cowles adjourned the meeting at 2:15 p.m.



Committee of the Whole
Meeting Minutes
October 19, 2021

A meeting of the Committee of the Whole of the Board of Trustees was held on October 19, 2021.

Trustees present: Jay Cowles, Chair; Rudy Rodriguez, Vice Chair; Victor Ayemobuwa, Dawn Erlandson, Jerry Janezich, Roger Moe April Nishimura, Oballa Oballa, George Soule, Cheryl Tefer, and Michael Vekich

Trustees absent: Asani Ajogun, Alex Cirillo, Javier Morillo, Kathy Sheran

Staff present: Devinder Malhotra, Chancellor

The meeting materials for this meeting are available [here](#), starting on page 45. An audio recording of the meeting is available [here](#).

Chair Cowles called the meeting to order at 1:00 p.m.

Chair Cowles' Remarks

This afternoon's meeting includes updates on two critical efforts for the system. We will receive an update on the progress of the NextGen ERP implementation project; as a reminder to trustees, the board will receive quarterly updates on this project along with regular touchpoints between full board updates that include myself as board chair and committee chairs of Audit, Finance, and Workforce & Organizational Effectiveness. Constituents across our system are well into the hard work of implementation and I sincerely thank everyone involved for their efforts.

We will also receive an update on law enforcement education reform. In March 2021, the board received and voted to accept the report from the taskforce tasked with the charge of advising the chancellor and the board on issues and priorities relative to anti-racism law enforcement education. The board continues to feel the weight of the responsibility for the role that our system plays in advancing meaningful reforms in law enforcement and preparing graduates for transformative policing of our communities. Lastly, I want to acknowledge Trustee Soule's continuing contributions to these efforts and also note that we plan to bring regular updates to the board as work progresses.

Chancellor's Remarks

Chair Cowles, trustees – today we have two important topics for discussion during this afternoon.

First, our progress update on NextGen.

We are at an important point in the early stages of the implementation process for the Finance and HR modules. I, along with board leadership, continue our oversight of this critical project, meeting with the NextGen team and Vice Chancellors Malcolm, Maki, and Davis.

Vice Chancellor Malcolm joins us today in her first official board presentation since joining Minnesota State at the beginning of August.

Vice Chancellor Malcolm's leadership has been essential as the NextGen team continues to engage campus stakeholders and the teams at Workday and Deloitte as we make progress on implementation.

With that Chair Cowles, I would like to turn over the presentation to Vice Chancellor Malcolm.

Agenda Item 1: NextGen Update and Project Risk Review #7

Chair Cowles invited Vice Chancellor Jacquelyn Malcolm to present an updated on the NextGen update. Executive Director Eric Wion and Mike Cullen provided an update on the latest project risk review.

Agenda Item 2: Law Enforcement Education Reform Update

Chair Cowles invited Chancellor Malhotra to provide introductory remarks.

Chair Cowles, trustees – our second topic of conversation is an update on our Law Enforcement Education Reform efforts.

This is the 3rd conversation that the board has convened since we launched this work in June 2020.

As I have shared with the board previously, while education alone is not the entire solution to police reform, it is a piece of the puzzle, and Minnesota State is making the needed changes in our law enforcement and criminal justice programming to develop and prepare our graduates for the important work ahead.

Today, you will hear a progress update on our multi-prong approach to Law Enforcement Education Reform. None of this would have been possible without the deep investment and commitment from our faculty in our law enforcement and criminal

justice programs in addition to those who served on the Law Enforcement Education Reform Taskforce, including Trustee Soule and OHE Commissioner Olson.

And none of this would be possible without the steady leadership of Associate Vice Chancellor Satasha Stephen Green. My deep appreciation for your efforts on behalf of our students and future graduates.

Chair Cowles, I would like to ask Associate Vice Chancellor Green-Stephen to begin the presentation.

Chair Cowles invited Associate Vice Chancellor Satasha Green-Stephen to present an update on the implementation of the Minnesota State Taskforce on Law Enforcement Education Reform's recommendations.

Adjournment

Chair Cowles adjourned the meeting at 2:45 p.m.

**Academic and Student Affairs Committee
Meeting Minutes
October 19, 2021**

A meeting of the Academic and Student Affairs Committee of the Board of Trustees was held on October 19, 2021.

Committee members present: Cheryl Tefer, Chair; Alex Cirillo, Vice Chair, Dawn Erlandson, and Oballa Oballa

Committee members absent: Asani Ajogun, Javier Morillo and Kathleen Sheran

Other board members present: Victor Ayemobuwa, Jay Cowles; Jerry Janezich, Roger Moe, April Nishimura, Rudy Rodriguez, George Soule and Michael Vekich

Staff present: Devinder Malhotra, Chancellor; Ron Anderson, Sr. Vice Chancellor for Academic and Student Affairs

The meeting materials for this meeting are available [here](#) starting on page 5. An audio recording of the meeting is available [here](#).

Committee Chair Tefer called the meeting to order at 10:00 a.m.

Agenda Item 1: Approval of the Meeting Minutes for June 15, 2021

Committee Chair Tefer asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Erlandson made the motion and Trustee Cirillo provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

Agenda Item 2: FY2022 Committee Workplan

Committee Chair Tefer invited Sr. Vice Chancellor Ron Anderson to discuss the ASA Committee Workplan for fiscal year 2022. The workplan is detailed in the meeting materials.

The meeting materials for this item begin on page 8.

This being an informational item, there was no vote taken.

Agenda Item 3: Minnesota State Digital Learning Transformation

Committee Chair Tefer invited Sr. Vice Chancellor Ron Anderson along with Kim Lynch, Senior System Director for Educational Innovations; Scott Wojtanowski, System Director for Educational Technology and Development; Ken Graetz, Director of Teaching, Learning, and Technology Services at Winona State University; and Anne Johnson, Vice President of Student Affairs at Dakota County Technical College to the meeting. The group was invited to the committee meeting to have a follow-up discussion on the Digital Learning Transformation at Minnesota State presentation that was given at the June 15, 2021, ASA Committee meeting. The presentation is detailed in the meeting materials.

The meeting materials for this item begin on page 12.

This being an informational item, there was no vote taken.

Adjournment

The committee chair adjourned the meeting at 10:52 a.m.



Diversity, Equity and Inclusion Committee
Meeting Minutes
October 20, 2021

A meeting of the Diversity, Equity and Inclusion Committee of the Board of Trustees was held on October 20, 2021.

Committee members present: Rudy Rodriguez, Chair; George Soule, Vice Chair; Asani Ajogun, Alex Cirillo, Javier Morillo, April Nishimura, and Oballa Oballa

Committee members absent: None.

Other board members present: Victor Ayemobuwa, Jay Cowles, Dawn Erlandson, Roger Moe, Kathy Sheran, Cheryl Tefer, Michael Vekich

Staff present: Devinder Malhotra, Chancellor; Andriel Dees, Vice Chancellor for Equity and Inclusion

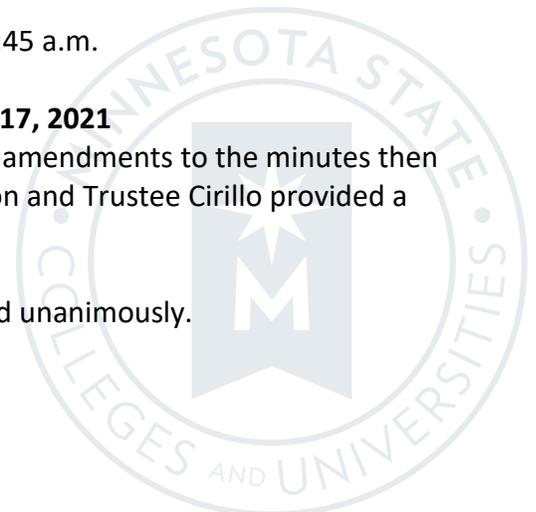
The meeting materials for this meeting are available [here](#), starting on page 65. An audio recording of the meeting is available [here](#).

Committee Chair Rodriguez called the meeting to order at 11:45 a.m.

Agenda Item 1: Approval of the Meeting Minutes for March 17, 2021

Committee Chair Rodriguez asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Soule made the motion and Trustee Cirillo provided a second.

A roll call vote was conducted and the minutes were approved unanimously.



Agenda Item 2: Equity 2030 Update

Committee Chair Rodriguez invited Vice Chancellor Dees along with Chancellor Malhotra to present Equity 2030 Update, as detailed in the meeting materials. The meeting materials for this item begin on page 68.

This being an informational item, there was no vote taken.

Agenda Item 3: Equity Scorecard Update

Committee Chair Rodriguez invited Vice Chancellor Dees along with Priyank Shah, Interim Assistant Diversity Officer and Tarrence Robertson, Project Director for Diversity, Equity and Inclusion to present Equity Scorecard Update, as detailed in the meeting materials. The meeting materials for this item begin on page 70.

This being an informational item, there was no vote taken.

Adjournment

The committee chair adjourned the meeting at 12:46 p.m.

**Finance Committee
Meeting Minutes
October 19, 2021**

A meeting of the Finance Committee of the Board of Trustees was held on October 19, 2021.

Committee members present: Roger Moe, Chair; April Nishimura, Vice Chair; Jerry Janezich, Oballa Oballa, Rudy Rodriguez, and George Soule.

Committee members absent: Kathy Sheran

Other board members present: Jay Cowles, Board Chair; Victor Ayemobuwa, Alex Cirillo, Dawn Erlandson, Cheryl Tefer, and Michael Vekich

Staff present: Devinder Malhotra, Chancellor; Bill Maki, Vice Chancellor for Finance and Facilities

The meeting materials for this meeting are available [here](#), beginning on page 14. An audio recording of the meeting is available [here](#).

Committee Chair Moe called the meeting to order at 11:01 a.m.

Agenda Items 1 and 2: Approval of the Meeting Minutes for June 16 and June 30, 2021

Committee Chair Moe asked if there were any changes or amendments to the minutes for either date. There being no changes, Chair Moe asked for a motion to approve. Trustee Nishimura made the motion and Trustee Janezich provided a second.

A roll call vote was conducted and the minutes were approved unanimously.

Agenda Item 3: Surplus Property Designation, Dakota County Technical College

Committee Chair Moe invited Vice Chancellor Maki to present this item as detailed in the meeting materials. Vice Chancellor Maki was joined by Associate Vice Chancellor Brian Yolitz. The meeting materials for this item begin on page 26.

Committee Chair Moe asked committee members to consider the following recommended committee motion:

The Finance Committee recommends that the Board of Trustees designate the 8.84 acres and 8,224 sq. ft. building north of the Dakota County Technical College main campus as surplus, authorize the Chancellor or the Chancellor's designee to offer the property for sale pursuant to applicable policy and procedure, and execute the documents necessary to finalize the transaction.

Trustee Janezich made the motion and Trustee Nishimura provided a second. A roll call vote was conducted. The vote was as follows:

Trustee Nishimura	Yes
Trustee Janezich	Yes
Trustee Oballa	Yes
Trustee Rodriguez	Yes
Trustee Soule	Yes
Trustee Moe	Yes

The committee voted to approve the recommended motion.

Agenda Item 4: FY2022 Operating Budget Update

Committee Chair Moe invited Vice Chancellor Maki to present this item as detailed in the meeting materials. The vice chancellor was joined by Steve Ernest, System Director for Financial Planning and Analysis, as well as Presidents Joe Mulford (Pine Technical College) and Scott Olson (Winona State University). The materials for this item begin on page 30.

This being an informational item, there was no vote taken.

Agenda Item 5: FY2022-23 Supplemental Budget Request (First Reading)

Committee Chair Moe invited Vice Chancellor Maki to present this item as detailed in the meeting materials. The vice chancellor was joined by Steve Ernest, System Director for Financial Planning and Analysis, and Paul Shepherd, System Director for Student Development and Success. The materials for this item begin on page 40.

This being an informational item, there was no vote taken.

Adjournment

The committee chair adjourned the meeting at 12:37 p.m.



**Workforce and Organizational Effectiveness Committee
Meeting Minutes
October 20, 2021**

A meeting of the Workforce and Organizational Effectiveness Committee of the Board of Trustees was held on October 20, 2021.

Committee members present: George Soule, Chair; Rudy Rodriguez, Vice Chair; Asani Ajogun, Roger Moe, Cheryl Tefer

Committee members absent: Dawn Erlandson, Kathy Sheran

Other board members present: Victor Ayemobuwa, Alex Cirillo, Jay Cowles, Jerry Janezich, April Nishimura, Oballa Oballa, Michael Vekich

Staff present: Devinder Malhotra, Chancellor; Eric Davis, Vice Chancellor for Human Resources

The meeting materials for this meeting are available [here](#), starting on page 53. An audio recording of the meeting is available [here](#).

Committee Chair Soule called the meeting to order at 10:30 a.m.

Agenda Item 1: Approval of the Minutes for June 15, 2021 Joint Meeting of Diversity, Equity and Inclusion and Workforce and Organizational Effectiveness Committees

Committee Chair Soule asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Moe made the motion and Trustee Rodriguez provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

Agenda Item 2: Approval of the Meeting Minutes for June 16, 2021 Workforce and Organizational Effectiveness Committees

Committee Chair Soule asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Moe made the motion and Trustee Rodriguez provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

Agenda Item 3: Approval of the Meeting Minutes for June 30, 2021 Workforce and Organizational Effectiveness Committees

Committee Chair Soule asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Moe made the motion and Trustee Rodriguez provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

Agenda Item 4: FY2022 Committee Workplan

Committee Chair Soule invited Vice Chancellor Davis to present the FY2022 Committee Workplan, as detailed in the meeting materials.

The meeting materials for this item begin on page 60.

This being an informational item, there was no vote taken.

Agenda Item 5: Executive Search Process Overview

Committee Chair Soule invited Vice Chancellor Davis along with System Office HR Director Deb Gehrke to present the Executive Search Process Overview, as detailed in the meeting materials.

The meeting materials for this item begin on page 63.

This being an informational item, there was no vote taken.

Adjournment

The committee chair adjourned the meeting at 11:01 a.m.

**Joint Meeting of the Academic and Student Affairs and
Diversity, Equity and Inclusion Committees
Meeting Minutes
October 20, 2021**

A meeting of the Joint Academic and Student Affairs and Diversity, Equity and Inclusion Committees of the Board of Trustees was held on October 20, 2021.

ASA Committee members present: Cheryl Tefer, Chair; Alex Cirillo, Vice Chair, Asani Ajogun Dawn Erlandson, and Oballa Oballa

ASA Committee members absent: Javier Morillo and Kathleen Sheran

DEI Committee members present: Rudy Rodriguez, Chair; George Soule, Vice Chair, Asani Ajogun, Alex Cirillo, and Oballa Oballa

DEI Committee members absent: Javier Morillo and April Nishimura

Other board members present: Victor Ayemobuwa, Jay Cowles, Roger Moe, Michael Vekich

Staff present: Devinder Malhotra, Chancellor; Ron Anderson, Senior Vice Chancellor for Academic and Student Affairs, Andriel Dees, Vice Chancellor for Equity and Inclusion

The meeting materials for this meeting are available [here](#), starting on page 50. An audio recording of the meeting is available [here](#).

Committee Chair Rodriguez called the meeting to order at 8:35 a.m.

Agenda Item 1: Equity in Student Success: Understanding and Addressing Gaps

Committee Chair Rodriguez invited Sr. Vice Chancellor Anderson and Vice Chancellor Dees along with President Kumara Jayasuriya, Southwest Minnesota State University and President Craig Johnson, Ridgewater College to present on Equity in Student Success, as detailed in the meeting materials. The meeting materials for this item begin on page 51.

This being an informational item, there was no vote taken.

Adjournment

The committee chair adjourned the meeting at 10:16 a.m.